# FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2013

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<sup>\*</sup> The Appendix does not form part of the audited financial statements.



#### **DIRECTORS' REPORT**

The Board of Directors (the Directors) hereby submits their report together with the audited financial statements of Thaneakea Phum (Cambodia) Ltd. (the Company) for the year ended 31 December 2013.

#### PRINCIPAL ACTIVITIES

The principal activity of the Company is to provide micro-finance services to the rural population of Cambodia through its head office in Phnom Penh and its various offices in the Kingdom of Cambodia. Its corporate objective is to provide reliable and affordable access to financial services to micro-entrepreneurs.

#### FINANCIAL PERFORMANCE

The financial performance for the year ended 31 December 2013 is set out in the income statement on page 7.

On 11 April 2013, dividends amounting to KHR886 million were declared and paid on 20 May 2013 in respect of the Company's net profit for the year ended 31 December 2012 (2012; KHR586 million from 2011 net profit).

#### **BAD AND DOUBTFUL LOANS**

Before the financial statements of the Company were drawn up, the Directors took reasonable steps to ascertain that actions had been taken in relation to the writing off of bad loans and the making of allowance for bad and doubtful loans, and satisfied themselves that all known bad loans had been written off and adequate allowance had been made for bad and doubtful loans.

At the date of this report, the Directors are not aware of any circumstances which would render the amount written off for bad loans or the amount of allowance for bad and doubtful loans in the financial statements of the Company inadequate to any material extent.

#### **ASSETS**

Before the financial statements of the Company were drawn up, the Directors took reasonable steps to ensure that any assets that were unlikely to be realised in the ordinary course of business at their values as shown in the accounting records of the Company have been written down to an amount which they might be expected to realise.

At the date of this report, the Directors are not aware of any circumstances which would render the values attributed to the assets in the financial statements of the Company misleading in any material respect.



Khan Chamkarmon, Phnom Penh, Cambodia

#### CONTINGENT AND OTHER LIABILITIES

At the date of this report, there is:

- (a) no charge on the assets of the Company that has arisen since the end of the year that secures the liabilities of any other person; or
- (b) no contingent liability in respect of the Company that has arisen since the end of the year other than in the ordinary course of business.

No contingent or other liability of the Company has become enforceable, or is likely to become enforceable within the period of 12 months after the end of the year that, in the opinion of the Directors, will or may have a material effect on the ability of the Company to meet its obligations as and when they become due.

#### CHANGE OF CIRCUMSTANCES

At the date of this report, the Directors are not aware of any circumstances not otherwise dealt with in this report or the financial statements of the Company which would render any amount stated in the financial statements misleading in any material respect.

#### ITEMS OF AN UNUSUAL NATURE

There were no items, transactions or events of a material and unusual nature that, in the opinion of the Directors, materially affected the financial performance of the Company for the year ended 31 December 2013.

There has not arisen in the interval between the end of the year and the date of this report any item, transaction or event of a material and unusual nature likely, in the opinion of the Directors, to affect substantially the results of the operations of the Company for the current year.

#### THE BOARD OF DIRECTORS

The members of the Board of Directors during the year and as at the date of this report are:

- Mrs. Fernanda Pecanha Lacerda De Lima
- Mr. Chandula Palith Abeywickrema
- Mr. Christophe Forsinetti
- · Mrs. Jessica Moffett-Rose
- Mr. Hans Michael Theodor Moormann
- Mr. Vann Saroeun

Chairperson (non-executive)
Director, (non-executive)
Director, (non-executive)
Director, (non-executive)
(resigned on 01 February 2013)
Director, (non-executive)
(appointed on 01 February 2013)
Director, (non-executive)
(appointed on 01 February 2013)

# RESPONSIBILITIES OF THE BOARD OF DIRECTORS IN RESPECT OF THE FINANCIAL STATEMENTS

The Directors are responsible for ensuring that the financial statements are properly drawn up so as to present fairly, in all material respects, the financial position of the Company as at 31 December 2013 and its financial performance and cash flows for the year ended. In preparing these financial statements, the Directors are required to:

- adopt appropriate accounting policies that are supported by reasonable and prudent judgements and estimates, and then apply them consistently;
- ii) comply with the disclosure requirements and the guidelines issued by the Central Bank and Cambodian Accounting Standards or, if there has been any departure from such standards in the interest of fair presentation, ensure that this has been appropriately disclosed, explained and quantified in the financial statements;
- iii) maintain adequate accounting records and an effective system of internal controls;
- iv) prepare the financial statements on a going concern basis unless it is inappropriate to assume that the Company will continue operations in the foreseeable future; and
- v) effectively control and direct the Company and be involved in all material decisions affecting its operations and performance and ascertain that such matters have been properly reflected in the financial statements.

The Directors confirm that the Company has complied with the above requirements in preparing the financial statements.

#### APPROVAL OF THE FINANCIAL STATEMENTS

The accompanying financial statements, together with the notes thereto, present fairly, in all material respects, the financial position of the Company as at 31 December 2013 and its financial performance and cash flows for the year ended in accordance with the Cambodian Accounting Standards and the guidelines of the Central Bank, were approved by the Board of Directors.

Signed in accordance with a resolution of the Board of Directors.

Mr. Vann Saroeun

Phnom Penh, Kingdom of Cambodia

Date: 27 FEB 2014



## Independent auditor's report

To the Shareholders of Thaneakea Phum (Cambodia) Ltd.

We have audited the accompanying financial statements of Thaneakea Phum (Cambodia) Ltd. (the Company), which comprise the balance sheet as at 31 December 2013, and the income statement, the statement of changes in equity and the cash flow statement for the year ended, and notes, comprising a summary of significant accounting policies and other explanatory information.

Management's responsibilities for the financial statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with the Cambodian Accounting Standards and guidelines of the Central Bank, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

## Auditor's responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Cambodian International Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgement, including assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.



## Opinion

In our opinion, the financial statements present fairly, in all material respects, the financial position of the Company as at 31 December 2013, and its financial performance and its cash flows for the year ended in accordance with the Cambodian Accounting Standards and the guidelines of the Central Bank.

For PricewaterhouseCoopers (Cambodia) Ltd.

By Kuy Lim
Partner

Phnom Penh, Kingdom of Cambodia Date: 27 February 2014

## BALANCE SHEET AS AT 31 DECEMBER 2013

		2013		201	2012	
	Note	KHR '000	US\$	KHR '000	US\$	
ASSETS						
Cash on hand	4	1,324,774	331,608	939,095	235,068	
Balances with the Central Bank	5	18,589,131	4,653,099	12,577,176	3,148,229	
Balances with banks	6	48,917,665	12,244,722	32,365,810	8,101,579	
Loans to customers	7	298,965,299	74,834,868	192,985,045	48,306,645	
Investment	•	59,925	15,000	59,925	15,000	
Other assets	8	7,979,127	1,997,279	5,206,044	1,303,140	
Property and equipment	9	3,210,723	803,685	2,391,649	598,661	
Intangible assets	10	9,285	2,324	18,570	4,648	
Deferred tax assets	11	570,258	142,743	200,693	50,236	
TOTAL ASSETS		379,626,187	95,025,328	246,744,007	61,763,206	
TOTAL AGGETG		379,020,107	95,025,520	240,744,007	01,703,200	
LIABILITIES AND EQUITY						
LIABILITIES						
Compulsory savings	12	-	-	155,478	38,918	
Bank overdraft	13	1,922,559	481,241	-	-	
Borrowings	14	295,963,017	74,083,358	191,839,632	48,019,933	
Other payables	15	9,442,674	2,363,623	8,069,777	2,019,969	
Deferred grant income		6,876	1,722	9,168	2,295	
Current income tax liabilities	11	4,022,431	1,006,866	1,759,349	440,388	
TOTAL LIABILITLIES		311,357,557	77,936,810	201,833,404	50,521,503	
EQUITY						
Share capital	16	23,368,200	5,849,362	12,176,400	3,047,910	
Reserves	10	3,107,877	777,941	2,531,770	633,735	
Subordinated debt		-	-	4,064,000	1,017,272	
Retained earnings		41,792,553	10,461,215	26,138,433	6,542,786	
TOTAL EQUITY		68,268,630	17,088,518	44,910,603	11,241,703	
TOTAL LIABILITIES AND		270 626 197	05 025 229	246 744 007	64 762 206	
EQUITY		379,626,187	95,025,328	246,744,007	61,763,206	

# INCOME STATEMENT FOR THE YEAR ENDED 31 DECEMBER 2013

		2013		2012	
	Note	KHR '000	US\$	KHR '000	US\$
Interest income Interest expense	17 18	76,235,779 (22,497,128)	19,082,798 (5,631,321)	50,002,257 (16,382,217)	12,516,210 (4,100,680)
Net interest income		53,738,651	13,451,477	33,620,040	8,415,530
Provision for bad and doubtful loans  Net interest income after provision	7	(320,251)	(80,163)	(411,695)	(103,053)
for bad and doubtful loans		53,418,400	13,371,314	33,208,345	8,312,477
Other income Commission expenses Personnel expenses Depreciation and amortisation charges General and administrative expenses Net foreign exchange loss	19 20 21 22	885,829 (1,159,147) (20,824,702) (1,353,129) (9,245,441) (256,506)	221,734 (290,149) (5,212,691) (338,706) (2,314,253) (64,207)	628,070 (690,790) (13,824,745) (1,039,706) (6,985,662) (161,895)	157,214 (172,914) (3,460,512) (260,252) (1,748,601) (40,524)
Operating profit		21,465,304	5,373,042	11,133,617	2,786,888
Grant income		2,292	574	3,056	765
Profit before income tax		21,467,596	5,373,616	11,136,673	2,787,653
Income tax expense	11	(4,350,927)	(1,089,093)	(2,269,139)	(567,995)
Profit for the year		17,116,669	4,284,523	8,867,534	2,219,658

## STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 DECEMBER 2013

	Note	Share capital KHR'000	Reserves KHR'000	Subordinated debt KHR'000	Retained earnings KHR'000	Total KHR'000
As at 01 January 2012 Additional share capital Dividends paid Transfers to reserves Profit for the year Subordinated debt	23	6,176,400 6,000,000 - - - -	1,955,663 - - 576,107 - -	4,064,000	24,433,764 (6,000,000) (586,758) (576,107) 8,867,534	32,565,827 (586,758) - 8,867,534 4,064,000
As at 31 December 2012		12,176,400	2,531,770	4,064,000	26,138,433	44,910,603
Equivalent in US\$		3,047,910	633,735	1,017,272	6,542,786	11,241,703
As at 01 January 2013 Additional share capital Conversion of subordinated debt to capital Dividends paid Transfers to reserves Profit for the year	23	12,176,400 7,127,800 4,064,000 - -	2,531,770 - - - 576,107 -	4,064,000 - (4,064,000) - - -	26,138,433 - - (886,442) (576,107) 17,116,669	44,910,603 7,127,800 - (886,442) - 17,116,669
As at 31 December 2013		23,368,200	3,107,877	<u> </u>	41,792,553	68,268,630
Equivalent in US\$		5,849,362	777,941		10,461,215	17,088,518

# CASH FLOW STATEMENT FOR THE YEAR ENDED 31 DECEMBER 2013

		2013		2012	
	Note	KHR '000	US\$	KHR '000	US\$
Cash flows from operating activities					
Profit before income tax		21,467,596	5,373,616	11,136,673	2,787,653
Adjustments for:					
Depreciation and amortisation		1,353,129	338,706	1,039,706	260,252
Deferred grant income		(2,292)	(574)	(3,056)	(765)
Allowance for bad and doubtful loans		320,251	80,163	411,695	103,053
Loss on disposals of property and equipment		5,727	1,434	23,018	5,762
Net interest income		(53,738,651)	(13,451,477)	(33,620,040)	(8,415,529)
Not interest insemis		(30,594,240)	(7,658,132)	(21,012,004)	(5,259,574)
Changes in working capital		(00,001,210)	(1,000,102)	(21,012,001)	(0,200,01 1)
Balances with banks		(6,902,478)	(1,727,779)	(685,753)	(171,653)
Balances with the Central Bank		(9,787,750)	(2,450,000)	950,970	238,040
Loans to customers		(106,300,505)	(26,608,387)	(59,652,877)	(14,931,884)
Other assets		(843,597)	(211,162)	(403,307)	(100,953)
Compulsory savings		(155,478)	(38,918)	(136,978)	(34,287)
Other liabilities		2,315,663	579,640	5,387,500	1,348,561
Cash used in operations		(152,268,385)	(38,114,738)	(75,552,449)	(18,911,750)
Interest income received		74,306,293	18,599,823	49,073,643	12,283,766
Interest expense paid		(23,439,894)	(5,867,308)	(17,363,975)	(4,346,427)
Income tax paid		(2,457,410)	(615,122)	(1,771,639)	(443,464)
Cash used in operating activities		(103,859,396)	(25,997,345)	(45,614,420)	(11,417,875)
Cash flows from investing activities		(550,500)	(4.40.070)	(000 000)	(75.004)
Reserve deposits with the Central Bank		(559,590)	(140,073)	(300,000)	(75,094)
Purchases of property and equipment Purchases of computer software		(2,171,178)	(543,474)	(1,903,234) (29,731)	(476,404) (7,442)
Proceeds from disposals of property and		_	_	(29,731)	(7,442)
equipment		2,533	634	-	_
Investment		_,,,,,	-	660	165
Cash used in investing activities		(2,728,235)	(682,913)	(2,232,305)	(558,775)
Cash flows from financing activities					
Proceeds from borrowings		198,568,364	49,704,221	98,716,035	24,709,896
Repayments on borrowings		(94,444,979)	(23,640,796)	(54,589,776)	(13,664,525)
Proceeds from subordinated debt		(34,444,575)	(20,040,730)	4,064,000	1,017,272
Proceeds from paid up capital		7,127,800	1,784,180	-	
Dividend paid	23	(886,442)	(221,888)	(586,758)	(146,873)
·					
Cash generated from financing activities		110,364,743	27,625,717	47,603,501	11,915,770
Net increase/(decrease) in cash and cash					
equivalents		3,777,112	945,459	(243,224)	(60,880)
Cash and cash equivalents at the beginning				-	
of the year		24,103,115	6,033,321	24,346,339	6,027,814
Currency translation differences					66,387
Cash and cash equivalents at the end of	0.4	27 000 007	6 070 700	24 402 445	6 000 004
the year	24	27,880,227	6,978,780	24,103,115	6,033,321

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBERE 2013

#### 1. BACKGROUND INFORMATION

Thaneakea Phum (Cambodia) Ltd. (the Company), a licensed micro-finance institution, is incorporated in Cambodia and registered with the Ministry of Commerce as a limited liability company under registration number Co. 1413/02E, dated 23 May 2002.

The Company as a micro-finance institution is primarily a rural-based credit institution with 46 office locations (19 branches and a head office in Phnom Penh). The Company's corporate focus is on providing reliable and affordable access to financial services to micro-entrepreneurs. Out of a total of 24 provinces and cities in Cambodia, the Company operates in 19 provinces, namely Takeo, Kampot, Battambang, Svay Rieng, Banteay Meanchey, Siem Reap, Kampong Cham, Kandal, Kratie, Kampong Chhanang, Kampong Thom, Kampong Speu, Prey Veng, Oddar Meanchey, Kep, Ratanakiri, Pailin, Pursat and Phnom Penh capital city. Financial services are provided either through village banks made up of solidarity groups of two to seven members each as well as to individuals.

The National Bank of Cambodia (the Central Bank) granted the Company a licence to conduct business as a micro-finance institution for a three-year period commencing from 12 February 2003 to 12 February 2006. On 20 January 2006, the Central Bank granted the extension of the Company's licence for another three-year period commencing from 12 February 2006 to 12 February 2009. The Company was then granted a licence for indefinite period on 14 January 2009 from the Central Bank.

The Company's head office is at No. 94, Street 360, Boeung Keng Kang III, Chamkarmon, Phnom Penh, Cambodia.

As at 31 December 2013, the Company had 874 employees (31 December 2012: 695 employees).

The financial statements were approved for issue by the Board of Directors on 27 February 2014.

#### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The principal accounting policies adopted in the preparation of the financial statements are set out below. These policies have been consistently applied to all the year presented, unless otherwise stated.

#### 2.1 Basis of preparation

The financial statements of the Company, which are expressed in Khmer Riel ("KHR"), are prepared under the historical cost convention and drawn up in accordance with Cambodian Accounting Standards (CAS) and the guidelines of the Central Bank.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBERE 2013

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

#### (a) Basis of preparation (continued)

The accounting principles applied may differ from generally accepted accounting principles adopted in other countries and jurisdictions. The accompanying financial statements are therefore not intended to present the financial position, financial performance and cash flows in accordance with jurisdictions other than the Kingdom of Cambodia. Consequently, these financial statements are only addressed to those who are informed about Cambodian accounting principles, procedures and practices.

The preparation of financial statements in accordance with CAS requires the use of estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of financial statements and the reported amounts of revenues and expenses during the reporting period. Although these estimates are based on management's best knowledge of current events and actions, actual results ultimately may differ from those estimates. The areas involving a higher degree of judgment or complexity, or areas where assumptions and estimates are significant to the financial statements, are disclosed in Note 3.

## 2.2 Financial reporting framework

On 28 August 2009, the National Accounting Council (NAC) of the Ministry of Economy and Finance (MoEF) announced the adoption of Cambodian International Financial Reporting Standards (CIFRS) which are based on all standards published by International Accounting Standard Board including other interpretation and amendment that may occur in any circumstances to each standard by adding "Cambodian". Public accountable entities shall prepare their financial statements in accordance with CIFRS for accounting period beginning on or after 1 January 2012.

The NAC of the MoEF through Circular No. 086 MoEF.NAC dated 30 July 2012 approves banks and financial institutions to delay adoption of CIFRS until the periods beginning on or after 1 January 2016.

The first financial statement of the Company which will be prepared under CIFRS is the year ending 31 December 2016. CAS, the current accounting standard used, is different to CIFRS in many areas. Hence, the adoption of CIFRS will have some impacts on the financial statements of the Company.

#### 2.3 Foreign currency translation

#### (i) Functional and presentation currency

Items included in the financial statements of the Company are measured using the currency of the primary economic environment in which the Company operates ("the functional currency"). The Company maintains its accounting records and its financial statements in KHR, the Company's functional currency. The financial statements are presented in KHR, which is the Company's functional and presentation currency.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBERE 2013

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

#### 2.3 Foreign currency translation (continued)

#### (ii) Transactions and balances

Transactions in currencies other than KHR, the functional and presentation currency, are translated into KHR at the exchange rates prevailing at the dates of transactions. Foreign exchange gains and losses resulting from the settlements of such transactions and from the translation at year-end exchange rates of monetary and liabilities denominated in currencies other than KHR, are recognised in the income statement.

The principal rates used to translate monetary assets and liabilities denominated in other currencies into KHR at the balance sheet date are:

	31 December 2013	31 December 2012
US Dollars (US\$)	3,995	3,995
Thai Baht (THB)	122.5	131.0

Such translation amounts are unaudited and should not be construed as representations that the KHR amounts represent, or have been or could be, converted into Khmer Riel at that or any other rate.

### 2.4 Basis of aggregation

The financial statements comprise the financial statements of the head office and the branch offices after the elimination of all significant inter-branch balances and transactions.

## 2.5 Cash and cash equivalents

Cash and cash equivalents includes cash on hand, unrestricted balances with the Central Bank, and balances with banks, and other short-term highly liquid investments with original maturities of three months or less where the Company has full ability to withdraw for general purpose whenever needed.

Bank overdrafts are shown in liabilities on the balance sheet.

#### 2.6 Loans to customers

Loans to customers are stated in the balance sheet at the amount of the principal outstanding less any amounts written off and provision for bad and doubtful loans.

Loans are written off when there is no realistic prospect of recovery. Recovery of previously written-off loans is recognised in the income statement.

#### 2.7 Provision for bad and doubtful loans

The adequacy of the provision for bad and doubtful loans is evaluated monthly by management.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBERE 2013

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

#### 2.7 Provision for bad and doubtful loans (continued)

The Company follows the mandatory credit classification and provisioning as required Prakas B7-02-186 dated 13 September 2002. The Prakas requires microfinance institutions to classify their loan portfolio into the following four classes and ensure that the minimum mandatory level of specific provisioning is provided:

Classification	Number of days past due	<b>Provision</b>
Short-term loans (less than one year)		
Standard	0 - 29 days	0%
Substandard	30 - 59 days	10%
Doubtful	60 - 89 days	30%
Loss	90 days or more	100%
Long-term loans (more than one year)		
Standard	0 - 29 days	0%
Substandard	30 - 179 days	10%
Doubtful	180 - 359 days	30%
Loss	360 days or more	100%

The specific allowance is calculated as a percentage of the loans outstanding at the time the loan is classified and is charged as an expense in the income statement.

The Company provides for a 100% provision for loan losses for any loan overdue more than or equal to 30 days. The amount of provision in excess of the defined percentages required by the Central Bank is shown as general provision.

Loans are written off when they are considered uncollectible. Loans written off are taken out of the outstanding loan portfolio and deducted from the allowance for loan loss.

Recoveries on loans previously written off are disclosed as other operating income in the income statement.

### 2.8 Property and equipment

Items of property and equipment are recorded at cost less accumulated depreciation and any accumulated impairment losses. Historical cost includes expenditure that is directly attributable to bringing the assets to the location and condition necessary for it to be capable of operating in the manner intended by management.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is possible that future economic benefits associated with the item will flow to the Company and the cost of the item can be measured reliably. All other repair and maintenance are charged to the income statement during the financial period in which they are incurred.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBERE 2013

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

#### **2.8 Property and equipment** (continued)

Depreciation of property and equipment is charged to the income statement on a declining balance method at the following annual rates:

Motor vehiclesComputersOffice furniture and equipment25%

The assets' residual values and useful lives are reviewed, and adjusted prospectively if appropriate, if there is an indication of a significant change since the last reporting date.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than the estimated recoverable amount.

Gains or losses on the sale of property and equipment are recognised upon the disposal of such assets.

Fully depreciated property and equipment are retained in the financial statements until they are disposed of or written-off.

## 2.9 Intangible assets

Intangible assets, which comprise acquired computer software licenses and related costs, are stated at cost less accumulated amortisation and impairment loss. Acquired computer software licenses are capitalised on the basis of the cost incurred to acquire the specific software and bring it to use. These costs are amortised on a declining method at the rate of 50% per annum.

Costs associated with maintaining computer software are recognised as an expense when incurred.

## 2.10 Impairment of non-financial assets

Assets that have an indefinite useful life are not subject to amortisation and are tested annually for impairment. Assets that are subject to amortisation or depreciation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identified cash flows (cash-generating units).

#### 2.11 Borrowings

Borrowings are stated at the amount of the principal outstanding. Fees paid on the establishment of borrowing facilities amortised on straight line basis over the period of each borrowing facilities to the income statement.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBERE 2013

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

#### 2.12 Subordinated debts

Subordinated debts are treated as financial liabilities when there are contractual obligations to deliver cash or financial assets to the other entity or to exchange financial assets or financial liabilities with another entity under conditions that are potentially unfavourable to the entity, if otherwise, it is treated as equity. The subordinated debts which are approved by the Central Bank are included as a Tier II line item in the calculation of the Company's net worth in accordance with the guidelines of the Central Bank.

#### 2.13 Provisions

Provisions are recognised when the Company has a present legal or constructive obligation as a result of past events; it is probable that an outflow of resources will be required to settle the obligation; and the amount has been reliably estimated.

When there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole. A provision is recognised even if the likelihood of an outflow with respect to any one item included in the same class of obligations may be small.

Provisions are re-measured at the present value of the expenditures expected to be required to settle the obligation using a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the obligation. The increase in the provision due to the passage of time is recognised as interest expense.

### 2.14 Interest income and expense recognition

Interest income on loans to customers, balances with the Central Bank and balances with banks are recognised on an accrual basis. Where a loan becomes non-performing, the recording of interest income on loans to customers is suspended until it is realised on a cash basis.

Interest expenses on borrowings and subordinated debts are recognised on an accrual basis.

#### 2.15 Leases

Operating leases in which a significant portion of the risks and rewards of ownership are retained by the lessor are classified as operating leases. Payments made under operating leases (net of any incentives received from the lessor) are charged to the income statement on a straight-line basis over the period of the lease.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBERE 2013

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

#### 2.16 Related party transactions

Parties are considered to be related if one party has the ability, directly or indirectly, to control the other party or exercise significant influence over the other party in making financial and operating decisions, or where the Company and the other party are subject to common control or significant influence. Related parties may be individuals or corporate entities and include close family members of any individual considered to be a related party.

In accordance with the Law on Banking and Financial Institutions, related parties are defined as parties who hold, directly or indirectly, at least 10% of the capital of the Company or voting rights and include any individual who participates in the administration, direction, management or internal control of the Company.

#### 2.17 Current and deferred income tax

The current income tax charge is calculated on the basis of the tax law enacted or substantively enacted at the reporting date in Cambodia where the Company operates and generates taxable income.

Deferred tax is provided using the balance sheet liability method, providing for temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes. Deferred tax is measured at the tax rates expected to be applied to temporary differences when they reverse, based on laws that have been enacted or substantively enacted by the reporting date. Deferred tax assets and liabilities are offset if there is a legally enforceable right to offset current tax liabilities and assets and they relate to income taxes levied by the same tax authority on the same taxable entity.

A deferred tax asset is recognised only to the extent that it is probable that future taxable profits will be available against which temporary difference can be utilised. Deferred tax assets are reviewed at each reporting date and are reduced to the extent that it is no longer probable that the related tax benefit will be realised.

#### 2.18 Reserves

#### (i) Legal reserve

In accordance with the Articles of Incorporation, the Company is required to transfer 5% of its prior year's profit to the reserves. Transfer to legal reserve will cease when the total reserve (legal and other reserve) equals 10% of the registered share capital of the Company.

#### (ii) Other reserve

According to the loan agreement between Instituto De Crédito Oficial (ICO) of the Kingdom of Spain and the Company, the Company is required, during the life of the loan, to transfer each year to other reserves 3.5% of outstanding principal of the loan from ICO, under the Spanish Microfinance Program. The other reserves are for Institutional Strengthening, and still retained in the other reserves account of the life of the loan, except otherwise agrees by ICO.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBERE 2013

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

#### 2.19 Dividend

Dividend distribution to the Company's shareholders is recognised as liability in the period in which they are approved by the Company's shareholders.

Dividends for the year that are declared after the date of the statement of financial position are dealt with in the subsequent events note.

## 3. CRITICAL ACCOUNTING ESTIMATES, ASSUMPTIONS AND JUDGEMENTS

Estimates, assumptions and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. The Company makes estimates, assumptions and judgements concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results. The estimates, assumptions and judgements that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

#### 3.1 Provision for bad and doubtful loans

The Company is required to follow the mandatory credit classification and provisioning in accordance with Prakas No. B7-02-186 dated 13 September 2002 of the Central Bank. The Central Bank requires micro-finance institutions to classify their loan portfolios into four classes, and a minimum mandatory level of provision is made depending on the classification concerned. For the purpose of loan classification, the Company is required to take into account the borrower's historical payment experience and financial condition.

The Company provides for a 100% provision for loan losses for any loan overdue more than 30 days. The amount of provision in excess of the defined percentages required by the Central Bank is shown as additional provision.

#### 3.2 Income tax

Taxes are calculated on the basis of current interpretation of the tax regulations. However, these regulations are subject to periodic variation and the ultimate determination of tax expense will be made following inspection by the General Department of Taxation. Where the final tax outcome of these matters is different from the amounts that were initially recorded, such differences will impact the income tax and deferred tax provisions in the period in which such determination is made.

#### 3.3 Functional currency

The Board of Directors considers that KHR represents the economic effect of the underlying transactions, events and conditions. The KHR is the currency in which the Company measures its performance and reports its results, as well as the currency in which it receives subscriptions from and pays dividends to its shareholders. KHR is the currency of the Cambodia.

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBERE 2013

#### 4. CASH ON HAND

	201	3	<b>20</b> <sup>-</sup>	12
	KHR'000	US\$	KHR'000	US\$
Head office Branches	2,000 1,322,774	501 331,107	2,000 937,095	501 234,567
	1,324,774	331,608	939,095	235,068

#### 5. BALANCES WITH THE CENTRAL BANK

	201	3	2012		
	KHR'000	US\$	KHR'000	US\$	
Current accounts	4,421,771	1,106,826	8,757,156	2,192,029	
Term deposits (i)	12,983,750	3,250,000	3,196,000	800,000	
Statutory deposits (ii)	1,168,410	292,468	608,820	152,395	
Reserve deposits (iii)	15,200	3,805	15,200	3,805	
	18,589,131	4,653,099	12,577,176	3,148,229	

- (i) Term deposits are for a period of six months with the Central Bank with interest rates ranging from 0.17% to 0.19% per annum.
- (ii) In compliance with the Central Bank's Prakas No. B700-006 on the licensing of microfinance institutions, the Company maintains a minimum statutory deposit equal to 5% of its share capital of KHR23,368,200 thousands as at 31 December 2013 in an interest-earning account with the Central Bank (3% per annum following the Central Bank's Prakas No. 06.210).
- (iii) Prakas B702-45 requires that licensed micro-finance institutions shall place 5% of their deposits into an account maintained with the Central Bank. The reserve deposit does not earn any interest.

#### 6. BALANCES WITH BANKS

	201	13	2012		
	KHR'000	US\$	KHR'000	US\$	
Current accounts Fixed accounts Savings accounts	7,390,456 30,468,677 11,058,532	1,849,927 7,626,703 2,768,092	2,613,425 25,365,120 4,387,265	654,173 6,349,217 1,098,189	
	48,917,665	12,244,722	32,365,810	8,101,579	

Current accounts are non-interest bearing. Annual interest rates on fixed accounts and savings accounts are ranging from 0.50% - 4.75% per annum (31 December 2012: 0.50% - 4.75%).

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBERE 2013

# 7. LOANS TO CUSTOMERS

	201	13	2012		
	KHR'000	US\$	KHR'000	US\$	
Thaneakea Phum loans:					
End of cycle	103,560,276	25,922,472	71,414,811	17,876,048	
Solidarity group loans:					
Fixed term	28,096,247	7,032,853	21,270,627	5,324,312	
Individual loans:					
Fixed term	123,278,831	30,858,281	76,162,697	19,064,505	
End of cycle	41,877,611	10,482,506	23,159,936	5,797,231	
Staff loans	2,598,469	650,430	1,360,932	340,659	
	299,411,434	74,946,542	193,369,003	48,402,755	
Provision for bad and doubtful loans:					
Specific provision	(259,684)	(65,002)	(178,339)	(44,641)	
General provision	(186,451)	(46,672)	(205,619)	(51,469)	
	(446,135)	(111,674)	(383,958)	(96,110)	
Net loans to customers	298,965,299	74,834,868	192,985,045	48,306,645	

The movements in provision for bad and doubtful loans to customers are as follows:

	2013	3	2012		
	KHR'000	US\$	KHR'000	US\$	
At beginning of the year	383,958	96,110	170,503	42,214	
Provision for the year	320,251	80,163	411,695	103,053	
Bad debts written off	(255,695)	(64,004)	(196,714)	(49,240)	
Loss on foreign exchange	(2,379)	(595)	(1,526)	(382)	
Currency translation differences			<u> </u>	<u>465</u>	
At end of the year	446,135	111,674	383,958	96,110	

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBERE 2013

# 7. LOANS TO CUSTOMERS (continued)

Loans to customers are analysed as follows:

## (a) By economic sector

	201	2013		12
	KHR'000	US\$	KHR'000	US\$
Agriculture	166,138,444	41,586,594	109,127,452	27,316,009
Trade and commerce	49,440,466	12,375,586	33,275,757	8,329,351
Services	26,488,312	6,630,366	17,676,038	4,424,540
Household/family	48,533,202	12,148,486	25,231,106	6,315,671
Construction	2,758,293	690,436	2,874,298	719,474
Transportation	566,828	141,884	929,664	232,707
Other categories	5,485,889	1,373,190	4,254,688	1,065,003
	299,411,434	74,946,542	193,369,003	48,402,755

## (b) By resident status

	201	2013		12
	KHR'000	US\$	KHR'000	US\$
Residents	299,411,434	74,946,542	193,369,003	48,402,755

## (c) By relationship

	201	2013		2
	KHR'000	US\$	KHR'000	US\$
External customers Staff loans	296,812,965 2,598,469	74,296,112 650,430	192,008,071 1,360,932	48,062,096 340,659
	299,411,434	74,946,542	193,369,003	48,402,755

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBERE 2013

# 7. LOANS TO CUSTOMERS (continued)

## (d) By location

	2013		2012	
	KHR'000	US\$	KHR'000	US\$
Head office	563,836	141,135	223,190	55,867
Branches:				
Banteay Meanchey	11,200,433	2,803,613	8,899,675	2,227,706
Baray	2,560,879	641,021	-	-
Bati	10,426,188	2,609,809	7,817,429	1,956,803
Battambang	21,150,985	5,294,364	13,661,324	3,419,606
Chhouk	16,081,199	4,025,332	11,826,972	2,960,444
Kampong Cham	15,063,768	3,770,655	10,993,481	2,751,810
Kampong Speu	5,311,617	1,329,566	2,201,353	551,027
Kampong Trabaek	7,984,887	1,998,720	5,904,955	1,478,086
Kamrieng	5,134,979	1,285,352	-	-
Kandal	16,735,723	4,189,167	11,582,477	2,899,243
Kratie	16,017,240	4,009,322	12,795,591	3,202,901
Oddar Meanchey	15,439,576	3,864,725	7,715,281	1,931,234
Odongk	5,811,663	1,454,734	3,675,011	919,903
Ou Reang Ov	5,252,965	1,314,885	2,787,133	697,655
Peam Ro	2,850,008	713,394	-	-
Phnom Penh	7,821,087	1,957,719	7,449,791	1,864,779
Poipet	14,145,745	3,540,862	10,833,814	2,711,843
Prey Kabbas	13,084,764	3,275,285	8,079,776	2,022,472
Preyveng	4,101,396	1,026,632	2,350,468	588,352
Pea Reang	822,049	205,770	-	-
Pursat	387,993	97,120	-	-
Ratanakiri	2,892,357	723,994	-	-
Rattanak Mondol	14,780,070	3,699,642	9,539,905	2,387,961
Romeas Haek	8,361,262	2,092,932	6,456,405	1,616,121
Siemreap	34,382,457	8,606,372	21,493,066	5,379,991
Suong	10,347,565	2,590,129	6,244,141	1,562,989
Svay Rieng	13,033,717	3,262,507	9,062,091	2,268,359
Tramkak	17,665,026	4,421,784	11,775,674	2,947,603
	<del></del>		· · · · · · · · · · · · · · · · · · ·	· · · · · ·
	299,411,434	74,946,542	193,369,003	48,402,755

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBERE 2013

# 7. LOANS TO CUSTOMERS (continued)

## (e) By performance

	201	2013		2
	KHR'000	US\$	KHR'000	US\$
Standard loans:				
Secured	167,485,933	41,923,888	100,413,833	25,134,877
Unsecured	131,479,366	32,910,980	92,571,212	23,171,768
Sub-standard loans:				
Secured	54,577	13,661	124,332	31,122
Unsecured	44,944	11,250	19,867	4,973
Doubtful loans:				
Secured	111,403	27,886	78,134	19,558
Unsecured	27,000	6,758	30,208	7,561
Loss loans:				
Secured	102,997	25,782	67,266	16,838
Unsecured	105,214	26,337	64,151	16,058
	299,411,434	74,946,542	193,369,003	48,402,755

## (f) By interest rate (per month)

The monthly interest rates are as follows:

	2013	2012
	,	
Loan in Khmer Riel	2.50% - 3.50%	2.50% - 3.50%
Loan in US Dollar	1.70% - 3.50%	1.80% - 3.50%
Loan in Thai Baht	2.50% - 3.50%	2.50% - 3.50%

## 8. OTHER ASSETS

	2013		2012	
	KHR'000	US\$	KHR'000	US\$
Accrued interest receivable Prepayments Others	5,618,372 1,792,344 568,411	1,406,351 448,647 142,281	3,688,886 1,289,510 227,648	923,376 322,781 56,983
	7,979,127	1,997,279	5,206,044	1,303,140

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBERE 2013

## 9. PROPERTY AND EQUIPMENT

	Office furniture and equipment KHR'000	Motor vehicles KHR'000	Computer equipment KHR'000	Total KHR'000
At 1 January 2012				
Cost	276,507	2,999,421	1,420,992	4,696,920
Accumulated depreciation	(154,317)	(1,851,539)	(1,158,495)	(3,164,351)
Net book value	122,190	1,147,882	262,497	1,532,569
		, , , , , , , , , , , , ,		
Year ended 31 December 2012				
Opening net book value	122,190	1,147,882	262,497	1,532,569
Additions	170,695	1,323,013	409,526	1,903,234
Disposals	(393)	(20,847)	(1,778)	(23,018)
Depreciation charge	(73,130)	(612,845)	(335,161)	(1,021,136)
Closing net book value	219,362	1,837,203	335,084	2,391,649
At 31 December 2012	427 767	4 470 000	1 600 010	6 244 060
Cost Accumulated depreciation	437,767 (218,405)	4,170,889	1,633,313	6,241,969
Accumulated depreciation	(210,403)	(2,333,686)	(1,298,229)	(3,850,320)
Net book value	219,362	1,837,203	335,084	2,391,649
Equivalent in US\$	54,909	459,876	83,876	598,661
A. 4. I				
At 1 January 2013	407.707	4 470 000	4 000 040	0.044.000
Cost Accumulated depreciation	437,767	4,170,889	1,633,313	6,241,969
Net book value	<u>(218,405)</u> 219,362	(2,333,686) 1,837,203	(1,298,229) 335,084	<u>(3,850,320)</u> 2,391,649
Net book value	219,302	1,037,203	333,004	2,391,049
Year ended 31 December 2013				
Opening net book value	219,362	1,837,203	335,084	2,391,649
Additions	186,810	1,501,435	482,933	2,171,178
Disposals	(1,828)	(4,840)	(1,592)	(8,260)
Depreciation charge	101,361	833,873	408,610	1,343,844
Closing net book value	505,705	4,167,671	1,225,035	5,898,411
At 31 December 2013				
Cost	617,648	5,665,120	2,040,554	8,323,322
Accumulated depreciation	(314,665)	(3,165,195)	(1,632,739)	(5,112,599)
Net book value	302,983	2,499,925	407,815	3,210,723
Equivalent in US\$	75,841	625,763	102,081	803,685

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBERE 2013

#### 10. INTANGIBLE ASSETS

Intangible assets consist of computer software cost and its license fee, with the details as follows:

	2013 KHR'000	2012 KHR'000
At 1 January Cost	190,298	160,567
Accumulated amortisation	(171,728)	(153,158)
Net book value	18,570	7,409
Year ended		
Opening net book value	18,570	7,409
Additions	-	29,731
Amortisation charge	(9,285)	(18,570)
Closing net book value	9,285	18,570
Year ended		
Cost	190,298	190,298
Accumulated amortisation	(181,013)	(171,728)
Net book value	9,285	18,570
Equivalent in US\$	2,324	4,648

#### 11. TAXATION

#### (a) Deferred tax assets

Deferred tax assets and liabilities are offset when there is a legally enforceable right to set off current tax assets against current tax liabilities and when the deferred taxes relate to the same tax authority. The following amounts, determined after appropriate offsetting, are shown in the balance sheet:

	2013		2012	
	KHR'000	US\$	KHR'000	US\$
Deferred tax assets	570,258	142,743	200,693	50,236
Deferred tax assets – net	570,258	142,743	200,693	50,236

Deferred tax assets and liabilities mainly arise from the temporary differences resulting from provision for staff bonuses and incentives, provision for unutilised annual leave and unrealised loss on foreign exchange and depreciable assets respectively.

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBERE 2013

## 11. TAXATION (continued)

## (a) Deferred tax assets (continued)

The movements of net deferred tax assets are as follows:

	2013		2012	)
	KHR'000	US\$	KHR'000	US\$
Balance at beginning of the year Charge to the income statement Currency translation differences	200,693 369,565	50,236 92,507	250,362 (49,669)	61,986 (12,433) 683
Balance at end of the year	570,258	142,743	200,693	50,236
(b) Income tax expense				
	201	3	2012	2
	KHR'000	US\$	KHR'000	US\$
Current tax: Current tax on profit for the year	4,720,492	1,181,600	2,219,470	555,562

# (i) Current income tax liabilities

Origination and reversal of temporary differences

Deferred tax:

	2013		20	12
	KHR'000	US\$	KHR'000	US\$
Balance at beginning of the year Charge during the year Income tax paid Currency translation differences	1,759,349 4,720,492 (2,457,410)	440,388 1,181,600 (615,122)	1,311,518 2,219,470 (1,771,639)	324,714 555,562 (443,464) 3,576
Balance at end of the year	4,022,431	1,006,866	1,759,349	440,388

(369,565)

4,350,927

(92,507)

1,089,093

49,669

2,269,139

12,433

567,995

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBERE 2013

#### 11. TAXATION (continued)

# (b) Income tax expense (continued)

(ii) The reconciliation of income tax expense computed at the statutory tax rate to the income tax expense shown in the income statement is as follows:

	2013		2012	
	KHR'000	US\$	KHR'000	US\$
Profit before income tax Tax calculated at 20%	21,467,596 4,293,519	5,373,616 1,074,723	11,136,673 2,227,335	2,787,653 557,531
Expenses not deductible for tax purposes	57,408	14,370	41,804	10,464
	4,350,927	1,089,093	2,269,139	567,995

In accordance with Cambodian tax laws, the Company has an obligation to pay corporate income tax at the rate of 20% of taxable profit or minimum tax at 1% of turnover, whichever is higher.

#### 12. COMPULSORY SAVINGS

	2013		2012	
	KHR'000	US\$	KHR'000	US\$
Compulsory deposits	-	-	155,307	38,875
Staff and other deposits	<u>-</u>	<u> </u>	171	43
		<u> </u>	155,478	38,918

#### 13. BANK OVERDRAFT

The Company obtained the overdraft from Foreign Trade Bank of Cambodia with facility limit of KHR3,000 million. The overdraft bears interest at 10% per annum.

	2013		2012	
	KHR'000	US\$	KHR'000	US\$
Foreign Trade Bank of Cambodia	1,922,559	481,241	<u> </u>	
	1,922,559	481,241	<u> </u>	_

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBERE 2013

## 14. BORROWINGS

	201	13	20	12
	KHR'000	US\$	KHR'000	US\$
ACLEDA Bank Plc.	4,993,750	1,250,000	2,596,750	650,000
Alterfin	3,335,825	835,000	5,333,325	1,335,000
Calvert Foundation	7,990,000	2,000,000	7,990,000	2,000,000
Cyrano-Management	27,965,000	7,000,000	21,972,500	5,500,000
DWM Income Fund S.C.ASICAV				
SIF	2,044,000	511,640	8,176,000	2,046,558
Crowdbank Inculab Co., Ltd	2,044,000	511,640	-	-
Foreign Trade Bank of Cambodia	26,825,000	6,714,643	20,825,000	5,212,767
Good Return	599,500	150,062	99,300	24,856
Grameen Credit Agricole	3,920,000	981,226	7,598,000	1,901,877
Incofin	18,487,500	4,627,659	18,487,500	4,627,660
Instituto de Credito Oficial	16,460,199	4,120,200	16,460,199	4,120,200
Invest In Vision Microfinance Fund	9,987,500	2,500,000	-	-
Maruhan Japan Bank	8,664,979	2,168,956	2,663,323	666,664
National Bank of Cambodia	10,373,000	2,596,496	2,586,000	647,309
Novib Fonds	15,111,751	3,782,666	15,111,751	3,782,666
Oikocredit	23,171,000	5,800,000	12,027,000	3,010,513
responsAbility	25,155,661	6,296,786	22,140,303	5,542,003
Proparco	8,419,890	2,107,607	11,787,847	2,950,650
Symbiotics	26,841,162	6,718,690	15,984,834	4,001,210
BlueOrchard	7,990,000	2,000,000	-	-
Deutshe Bank	9,987,500	2,500,000	-	-
MicroVest	11,625,800	2,910,087	-	-
Overseas Private Investment				
Corporation	19,975,000	5,000,000	-	-
Phnom Penh Commercial Bank	1,997,500	500,000	-	-
Impact Finance	1,997,500	500,000	-	-
	295,963,017	74,083,358	191,839,632	48,019,933

Borrowings bear interest rates ranging from 5.5% for US\$ to 13% for KHR per annum (31 December 2012: 5.5% for US\$ to 14.5% for KHR per annum).

## 15. OTHER PAYABLES

	2013		2012	
	KHR'000	US\$	KHR'000	US\$
Accrued interest payables Accrued staff bonuses and	3,882,708	971,892	2,939,942	735,905
incentives	4,663,885	1,167,432	1,879,534	470,471
Withholding tax payable	335,945	84,091	252,842	63,290
Other payables	560,136	140,208	2,997,459	750,303
	9,442,674	2,363,623	8,069,777	2,019,969

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBERE 2013

#### 16. SHARE CAPITAL

	2013		2012	
	KHR'000	US\$	KHR'000	US\$
DWM Funds S.C.ASICAV SIF TPC-ESOP Co., Ltd	21,598,200 1,770,000	5,849,362 443,054	10,936,600 1,239,800	2,737,572 310,338
	23,368,200	6,292,416	12,176,400	3,047,910

During the year, the Company increased its share capital by KHR11,192 million, of which KHR4,064 million was converted from the subordinated debt. The increase was approved by the National Bank of Cambodia.

Ownership and number of shares are presented as below:

	2013		2012	
	Ownership	Shares	Ownership	Shares
DWM Funds S.C.ASICAV SIF TPC-ESOP Co., Ltd	92.43% 7.57%	215,982 17,700	89.82% 10.18%	109,366 12,398
	100.00%	233,682	100.00%	121,764

The total authorised number of ordinary shares at the year ended was 233,682 shares with a par value of KHR100,000 (31 December 2012: 121,764 shares with a par value of KHR100,000). All issued shares are fully paid.

#### 17. INTEREST INCOME

	2013		2012	
	KHR'000	US\$	KHR'000	US\$
Interest income from: Loans to customers Balances with the Central Bank	74,784,941	18,719,635	48,815,688	12,219,196
and banks	1,450,838	363,163	1,186,569	297,014
	76,235,779	19,082,798	50,002,257	12,516,210

#### 18. INTEREST EXPENSES

	201	2013		2012	
	KHR'000	US\$	KHR'000	US\$	
Interest expenses on: Borrowings Others	22,497,118 10	5,631,318	16,370,697 11,520	4,097,796 2,884	
Officis	10		11,320	2,004	
	22,497,128	5,631,321	16,382,217	4,100,680	

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBERE 2013

#### 19. OTHER INCOME

	2013		2012	
_	KHR'000	US\$	KHR'000	US\$
Recoveries from loans written-off	372,026	93,123	442,866	110,855
Penalty income	19,084	4,777	21,863	5,473
Losses on disposals of property and equipment  Fees and commission income on	(5,727)	(1,434)	(23,018)	(5,762)
loans	352,621	88,266	162,939	40,786
Others	147,825	37,002	23,420	5,862
_	885,829	221,734	628,070	157,214

#### 20. COMMISSION EXPENSES

Commission expenses represent payments to the Group Leaders (GLs) and key persons. The basis of the incentive is calculated at a maximum rate of 2% and 3% of the interest amount collected for GLs and key persons, respectively.

#### 21. PERSONNEL EXPENSES

	201	2013		2012	
	KHR'000	US\$	KHR'000	US\$	
Salaries and wages Other short-term benefits	19,254,299 1,570,403	4,819,599 393,092	12,791,437 1,033,308	3,201,862 258,650	
	20,824,702	5,212,691	13,824,745	3,460,512	

#### 22. GENERAL AND ADMINISTRATION EXPENSES

	2013		2012	
	KHR'000	US\$	KHR'000	US\$
Travelling expenses	1,894,610	474,245	1,551,403	388,336
Rental expenses	1,464,812	366,661	1,242,043	310,899
Professional services	483,157	120,940	275,754	69,025
Bank and service charges and				
other fees	1,375,306	344,257	802,734	200,935
Office supplies and equipment	926,607	231,942	680,322	170,293
Utilities	507,867	127,126	465,981	116,641
Communications	473,555	118,537	374,115	93,646
Photocopies and printing	169,441	42,413	176,975	44,299
Other expenses	1,950,086	488,132	1,416,335	354,527
-				
	9,245,441	2,314,253	6,985,662	1,748,601

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBERE 2013

## 23. DIVIDENDS

On 11 April 2013, dividends amounting to KHR886 million were declared and paid on 20 May 2013 in respect of the Company's profit for the year ended 31 December 2012 (2012: KHR586 million from 2011 profit). The dividends were approved by the Company's shareholders.

#### 24. CASH AND CASH EQUIVALENTS

	2013		201	12
	KHR'000	US\$	KHR'000	US\$
Bank overdraft	(1,922,559)	(481,241)	-	-
Cash on hand Balances with the Central Bank	1,324,774	331,608	939,095	235,068
less than 3 months	5,620,271	1,406,826	9,955,656	2,492,029
Balances with banks less than 3 months	22,857,741	5,721,587	13,208,364	3,306,224
	27,880,227	6,978,780	24,103,115	6,033,321

#### 25. RELATED PARTY TRANSACTIONS AND BALANCES

The volumes of related party transactions, outstanding balances at the year end, and related expense for the year are as follows:

## (a) Related-party transactions

	2013		2012	
	KHR'000	US\$	KHR'000	US\$
Interest expense:				
<ul> <li>DWM Income Funds S.C.A SICAV SIF</li> </ul>	854,070	213,785	1,242,747	311,076
- DWM Funds S.C.ASICAV SIF	57,072	14,286	626,188	156,743
(b) Related-party balances				
	2013	<b>1</b>	2012	•

	2013	•	2012	
	KHR'000	US\$	KHR'000	US\$
Borrowings: - DWM Income Funds S.C.A				
SICAV SIF	2,044,000	511,640	8,176,000	2,046,558
- DWM Funds S.C.ASICAV SIF	-	-	4,064,000	1,017,272
Accrued interest payable: - DWM Income Funds S.C.A				
SICAV SIF	32,048	8,022	89,062	22,293
- DWM Funds S.C.ASICAV SIF	-	-	99,922	25,012

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBERE 2013

## 25. RELATED PARTY TRANSACTIONS AND BALANCES (continued)

## (c) Key management compensation

	2013		2012	
	KHR'000	US\$	KHR'000	US\$
Salaries and other benefits	1,277,384	319,746	986,677	246,978
(d) Board of Directors				
	2013	}	2012	
	KHR'000	US\$	KHR'000	US\$
Board fees and related expenses Consulting service fee provided by a board member	200,350 102,196	50,150 25,581	137,846 -	34,505
	102,100	20,001		
	302,546	75,731	137,846	34,505

#### 26. COMMITMENTS

## **Operating lease commitments**

These operating leases mainly relate to the office rental, which is renewable upon mutual agreement. Where the Company is the lessee, the future minimum lease payments under non-cancellable operating leases are as follows:

	2013		2012	
	KHR'000	US\$	KHR'000	US\$
No later than one year More than one year to five years	1,168,002 1,616,408	292,366 404,608	765,604 968,512	191,641 242,431
	2,784,410	696,974	1,734,116	434,072

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBERE 2013

#### 27. FINANCIAL RISK MANAGEMENT

The Company's activities expose it to a variety of financial risks: credit risk, market risk (including currency risk, interest rate risk and price risk), and liquidity risk. Taking risks is core to the financial business, and the operational risks are an inevitable consequence of being in business.

The Company does not use derivative financial instruments such as foreign exchange contracts and interest rate swaps to manage its risk exposures.

#### 27.1 Credit risk

The Company takes on exposure to credit risk, which is the risk that counterparties will cause a financial loss to the Company by failing to discharge an obligation. Credit risk is the most important risk for the Company's business. Credit exposure arises principally in lending activities that lead to loans to customers. There is also credit risk in off-balance sheet financial instruments, such as loan commitments. The credit risk management is carried out by the Company's credit committee.

The lending activities are guided by the Company's credit policy to ensure that the overall objectives in the area of lending are achieved; i.e., that the loan portfolio is strong and healthy and credit risks are well diversified. The credit policy documents the lending policy, collateral policy, and credit approval processes and procedures implemented to ensure compliance with the Central Bank guidelines.

#### (a) Credit risk measurement

The Company assesses the probability of default of individual counterparties by focusing on borrowers' forecast profit and cash flows. The credit committee is responsible for approving loans to customers.

#### (b) Risk limit control and mitigation policies

The Company operates and provides loans to individuals or small-medium enterprises within the Kingdom of Cambodia. The Company manages, limits and controls the concentration of credit risk whenever it is identified.

The Company employs a range of policies and practices to mitigate credit risk. The most traditional of these is the taking of security in the form of collateral for loans to customers, which is common practice. The Company implements guidelines on the acceptability of specific classes of collateral or credit risk mitigation.

## (c) Impairment and provisioning policies

The Company is required to follow the mandatory credit classification and provisioning in accordance with Prakas B7-02-186 dated 13 September 2002 on loan classification and provisioning. The Central Bank requires microfinance institutions to classify their loan portfolio into four classes and ensure that the minimum mandatory level of specific provision is made depending on the classification concerned and regardless of the assets (except for cash) pledged as collateral. Refer to Note 2.7.

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBERE 2013

## 27. FINANCIAL RISK MANAGEMENT (continued)

#### 27.1 Credit risk (continued)

(d) Maximum exposure to credit risk before collateral held or other credit enhancements

	2013		2012	
	KHR'000	US\$	KHR'000	US\$
Credit exposure relating to on- balance sheet assets:				
Loans to customers (Note 7)	299,411,434	74,946,542	193,369,003	48,402,755
Balances with banks (Note 6)	48,917,665	12,244,722	32,365,810	8,101,579
Other assets	6,146,529	1,538,555	3,861,985	966,705
	354,475,628	88,729,819	229,596,798	57,471,039

The above table represents a worst case scenario for credit risk exposure to the Company at 31 December 2013 and 31 December 2012, without taking into account any collateral held or other credit enhancement attached. For on-balance sheet assets, the exposure set out above is based on gross carrying amounts.

As shown above, 84.5% of total maximum exposure is derived from loans to customers (31 December 2012: 84.2%).

Management is confident in its ability to continue to control and sustain minimal credit risk exposure to the Company relating to its loans to customers on the following basis:

- 99.8% of the loans in the portfolio are considered to be neither past due nor impaired (31 December 2012: 99.7%)
- The Company has introduced a more stringent selection and collection process for granting loans to customers

## (e) Loans to customers

Loans to customers are summarised as follows:

	2013		2012	
	KHR'000	US\$	KHR'000	US\$
Loans to customers neither past due nor impaired	298,885,456	74,814,882	192,753,694	48,248,735
Loans to customers past due but not impaired  Loans to customers individually	79,843	19,986	231,351	57,910
impaired	446,135	111,674	383,958	96,110
Gross loans	299,411,434	74,946,542	193,369,003	48,402,755
Provision for bad and doubtful				
loans	(446,135)	(111,674)	(383,958)	(96,110)
Net loans to customers	298,965,299	74,834,868	192,985,045	48,306,645

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBERE 2013

#### 27. FINANCIAL RISK MANAGEMENT (continued)

#### 27.1 Credit risk (continued)

#### (e) Loans to customers (continued)

For the purpose of loan provisioning, the expected recovery from collateral (except cash) is not taken into consideration in accordance with the Central Bank's requirements. The total provision for bad and doubtful loans is KHR446 million (31 December 2012: KHR384 million), which represents the specific provision required by the Central Bank and additional provision for the loan losses.

#### (i) Loans to customers neither past due nor impaired

Loans to customers not past due are not considered impaired, unless other information is available to indicate the contrary.

## (ii) Loans to customers past due but not impaired

Loans to customers less than 30 days past due are not considered impaired, unless other information is available to indicate the contrary. Gross amount of loans to customers that were past due but not impaired are as follows:

	20	2013		12
	KHR'000	US\$	KHR'000	US\$
Past due up to 30 days	79,843	19,986	231,351	57,910

### (iii) Loans to customers individually impaired

In accordance with Prakas B7-02-186 dated 13 September 2002 on loan classification and provisioning, loans past due more than 30 days are considered impaired and a minimum level of specific provision for impairment is made depending on the classification concerned, unless other information is available to indicate the contrary.

The breakdown of the gross amount of individually impaired loans to customers by due date is as follows:

	2013		2012	
	KHR'000	US\$	KHR'000	US\$
Sub-standard loans	99,521	24,911	39,139	9,797
Doubtful loans	138,403	34,644	80,375	20,119
Loss loans	208,211	52,119	264,444	66,194
	446,135	111,674	383,958	96,110
Value of collateral (*)	<u> </u>	<u> </u>	<u>-</u> _	

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBERE 2013

## 27. FINANCIAL RISK MANAGEMENT (continued)

#### 27.1 Credit risk (continued)

- (e) Loans to customers (continued)
- (\*): Most of the customers' collateral is in the form of land or house title receipts (which are not official land title deeds), as the Company generally issues loans to poor entrepreneurs in the provinces. The Company does not perform, during the period of loan, a revaluation of collateral either internally or externally. Since no legal official land title deeds have been obtained, no values have been ascribed to the collateral. Under the Central Bank's regulations, the value of collateral is not taken into account when determining the impairment of loans to customers.

## (iv) Loans to customers renegotiated

There were no renegotiated/restructured loans to customers at 31 December 2013 and 31 December 2012.

#### (f) Repossessed collateral

During the year ended 31 December 2013, the Company did not obtain any assets by taking possession of collateral held as security (31 December 2012: Nil).

#### 27.2 Market risk

The Company takes on exposure to market risk, which is the risk that the fair value or future cash flows of financial instruments will fluctuate because of changes in market prices. Market risk arises from open positions in interest rates, currency and equity products, all of which are exposed to general and specific market movements and changes in the level of volatility of market rates or prices such as interest rates, credit spreads, foreign exchange rates and equity prices.

The Company does not use derivative financial instruments such as foreign exchange contract and interest rate swaps to hedge its risk exposure.

## (i) Foreign exchange risk

The Company is exposed to foreign exchange risk mainly arising from borrowings in various currency exposures, primarily with respect to US\$ and THB.

Foreign exchange risk arises from future commercial transactions and recognised assets and liabilities denominated in a currency that is not the Company's functional currency.

Management monitors its foreign exchange risk against functional currencies through monitoring the foreign exchange risk by using the absorbed risk of 20% of the net worth required by the Central Bank. The Company does not hedge its foreign exchange risk exposure arising from future commercial transactions and recognised assets and liabilities by using forward contracts.

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBERE 2013

## 27. FINANCIAL RISK MANAGEMENT (continued)

## 27.2 Market risk (continued)

The table below summarises the Company's exposure to foreign currency exchange rate risk at 31 December 2013. Included in the table are the Company's financial instruments at carrying amount by currency in KHR'000 equivalent.

		KHR'000 ec	<b>Juivalents</b>	
	KHR	US\$	THB	Total
As at 31 December 2013				
Financial assets				
Cash on hand	659,859	562,336	102,579	1,324,774
Balances with the Central Bank	5,593,188	12,995,943	-	18,589,131
Balances with banks	3,199,340	44,949,499	768,826	48,917,665
Loans to customers	138,757,336	133,845,745	26,362,218	298,965,299
Other assets	2,816,359	2,867,788	462,382	6,146,529
Total financial assets	151,026,082	195,221,311	27,696,005	373,943,398
Financial liabilities				
Bank overdraft	1,922,559	-	-	1,922,559
Borrowings	78,193,724	194,241,670	23,527,623	295,963,017
Other payables	5,515,711	2,991,328	599,690	9,106,729
Total financial liabilities	85,631,994	197,232,998	24,127,313	306,992,305
Net financial assets	65,394,088	(2,011,687)	3,568,692	66,951,093
		KHR'000 eq	uivalents	
	KHR	KHR'000 eq	uivalents THB	Total
As at 31 December 2012	KHR			Total
As at 31 December 2012 Financial assets	KHR			Total
	KHR 466,379			
Financial assets		US\$	ТНВ	
Financial assets Cash on hand	466,379	<b>US</b> \$ 428,855	ТНВ	939,095
Financial assets Cash on hand Balances with the Central Bank	466,379 1,385,372	428,855 11,191,804	43,861 -	939,095 12,577,176
Financial assets Cash on hand Balances with the Central Bank Balances with banks	466,379 1,385,372 1,526,044	428,855 11,191,804 29,648,775	43,861 - 1,190,991	939,095 12,577,176 32,365,810
Financial assets Cash on hand Balances with the Central Bank Balances with banks Loans to customers	466,379 1,385,372 1,526,044 96,733,501	428,855 11,191,804 29,648,775 79,196,390	43,861 - 1,190,991 17,055,154	939,095 12,577,176 32,365,810 192,985,045
Financial assets Cash on hand Balances with the Central Bank Balances with banks Loans to customers Other assets Total financial assets	466,379 1,385,372 1,526,044 96,733,501 1,910,749	428,855 11,191,804 29,648,775 79,196,390 1,656,247	43,861 - 1,190,991 17,055,154 294,989	939,095 12,577,176 32,365,810 192,985,045 3,861,985
Financial assets Cash on hand Balances with the Central Bank Balances with banks Loans to customers Other assets Total financial assets Financial liabilities	466,379 1,385,372 1,526,044 96,733,501 1,910,749 102,022,045	428,855 11,191,804 29,648,775 79,196,390 1,656,247 122,122,071	43,861 - 1,190,991 17,055,154 294,989 18,584,995	939,095 12,577,176 32,365,810 192,985,045 3,861,985 242,729,111
Financial assets Cash on hand Balances with the Central Bank Balances with banks Loans to customers Other assets Total financial assets Financial liabilities Compulsory savings	466,379 1,385,372 1,526,044 96,733,501 1,910,749 102,022,045	428,855 11,191,804 29,648,775 79,196,390 1,656,247 122,122,071	43,861 - 1,190,991 17,055,154 294,989 18,584,995	939,095 12,577,176 32,365,810 192,985,045 3,861,985 242,729,111
Financial assets Cash on hand Balances with the Central Bank Balances with banks Loans to customers Other assets Total financial assets Financial liabilities Compulsory savings Borrowings	466,379 1,385,372 1,526,044 96,733,501 1,910,749 102,022,045 134,324 53,614,147	428,855 11,191,804 29,648,775 79,196,390 1,656,247 122,122,071 9 121,466,097	43,861 - 1,190,991 17,055,154 294,989 18,584,995 21,145 16,759,388	939,095 12,577,176 32,365,810 192,985,045 3,861,985 242,729,111 155,478 191,839,632
Financial assets Cash on hand Balances with the Central Bank Balances with banks Loans to customers Other assets Total financial assets Financial liabilities Compulsory savings Borrowings Other liabilities	466,379 1,385,372 1,526,044 96,733,501 1,910,749 102,022,045 134,324 53,614,147 5,570,509	428,855 11,191,804 29,648,775 79,196,390 1,656,247 122,122,071  9 121,466,097 1,866,805	43,861 - 1,190,991 17,055,154 294,989 18,584,995 21,145 16,759,388 379,623	939,095 12,577,176 32,365,810 192,985,045 3,861,985 242,729,111 155,478 191,839,632 7,816,937
Financial assets Cash on hand Balances with the Central Bank Balances with banks Loans to customers Other assets Total financial assets Financial liabilities Compulsory savings Borrowings	466,379 1,385,372 1,526,044 96,733,501 1,910,749 102,022,045 134,324 53,614,147	428,855 11,191,804 29,648,775 79,196,390 1,656,247 122,122,071 9 121,466,097	43,861 - 1,190,991 17,055,154 294,989 18,584,995 21,145 16,759,388	939,095 12,577,176 32,365,810 192,985,045 3,861,985 242,729,111 155,478 191,839,632

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBERE 2013

## 27. FINANCIAL RISK MANAGEMENT (continued)

#### 27.2 Market risk (continued)

#### (ii) Price risk

The Company is not exposed to a securities price risk because it does not have any investment held and classified on the balance sheet either as available for sale or at fair value through profit or loss. The Company does not currently have a policy to manage its price risk.

#### (iii) Interest rate risk

Cash flows interest rate risk is the risk that the future cash flows of a financial instrument will fluctuate because of changes in market interest rates. Fair value interest rate risk is the risk that the value of a financial instrument will fluctuate because of changes in market interest rates. Interest margins may increase as a result of changes but may reduce losses in the event that unexpected movements arise. The Company at this stage does not have a policy to set limits on the level of mismatch of interest rate repricing that may be undertaken; however, management regularly monitors the mismatch.

The table below summarises the Company's exposure to interest rate risks. It includes the Company's financial instruments at the carrying amounts, categorised by the earlier of contractual repricing or maturity dates.

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBERE 2013

## 27. FINANCIAL RISK MANAGEMENT (continued)

## 27.2 Market risk (continued)

(iii) Interest rate risk (continued)

	Up to 1 month KHR'000	> 1 – 3 months KHR'000	> 3 – 12 months KHR'000	> 1 – 5 years KHR'000	Over 5 Years KHR'000	Non-interest bearing KHR'000	Total KHR'000
As at 31 December 2013							
Financial assets							
Cash on hand	-	-	-	-	-	1,324,774	1,324,774
Balances with the Central Bank	-	1,198,500	11,785,250	-	1,168,410	4,436,971	18,589,131
Balances with banks	11,058,533	4,408,752	26,059,924	-	-	7,390,456	48,917,665
Loans to customers	17,853,933	42,041,374	178,915,077	60,154,915	-	-	298,965,299
Other assets						6,146,529	6,146,529
Total financial assets	28,912,466	47,648,626	216,760,251	60,154,915	1,168,410	19,298,730	373,943,398
Financial liabilities							
Bank overdraft	-	-	1,922,559	-	-	-	1,922,559
Borrowings	24,752,524	38,483,153	109,102,043	105,393,977	17,631,820	599,500	295,963,017
Other payables						9,106,729	9,106,729
Total financial liabilities	24,752,524	38,483,153	111,024,602	105,393,977	17,631,820	9,706,229	306,992,305
					<u> </u>		·
Total interest repricing gap	4,159,942	9,165,473	105,735,649	(45,239,062)	(16,463,410)	9,592,501	66,951,093

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBERE 2013

## 27. FINANCIAL RISK MANAGEMENT (continued)

## 27.2 Market risk (continued)

(iii) Interest rate risk (continued)

	Up to 1 month KHR'000	> 1 – 3 months KHR'000	> 3 – 12 months KHR'000	> 1 – 5 years KHR'000	Over 5 Years KHR'000	Non-interest bearing KHR'000	Total KHR'000
As at 31 December 2012							
Financial assets							
Cash on hand	-	-	-	-	-	939,095	939,095
Balances with the Central Bank	-	1,198,500	1,997,500	-	608,820	8,772,356	12,577,176
Balances with banks	6,386,105	4,208,833	19,157,446	-	-	2,613,426	32,365,810
Loans to customers	12,488,940	30,457,052	123,321,105	26,717,948	-	-	192,985,045
Other assets	<u>-</u>					3,861,985	3,861,985
Total financial assets	18,875,045	35,864,385	144,476,051	26,717,948	608,820	16,186,862	242,729,111
Financial liabilities							
Compulsory savings	171	-	-	-	-	155,307	155,478
Borrowings	3,329,169	18,674,919	72,094,486	83,924,925	13,716,833	99,300	191,839,632
Other liabilities						7,816,937	7,816,937
Total financial liabilities	3,329,340	18,674,919	72,094,486	83,924,925	13,716,833	8,071,544	199,812,047
Total interest repricing gap	15,545,705	17,189,466	72,381,565	(57,206,977)	(13,108,013)	8,115,318	42,917,064

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBERE 2013

## 27. FINANCIAL RISK MANAGEMENT (continued)

#### 27.3 Liquidity risk

Liquidity risk is the risk of the Company being unable to meet its payment obligations associated with its financial liabilities when they fall due and to replace funds when they are withdrawn. The consequence of this may be the failure to meet obligations to repay depositors and fulfil commitments to lend.

#### (a) Liquidity risk management process

The Company's management monitors balance sheet liquidity and manages the concentration and profile of debt maturities. Monitoring and reporting take the form of the reviewing of the daily cash position and projections for the next day, week and month, as these are key periods for liquidity management. Management monitors the movement of the main depositors and lenders and projections of their withdrawals.

#### (b) Funding approach

The Company's main sources of liquidity arise from the shareholders' paid-up capital and borrowings. The sources of liquidity are reviewed regularly through management's review of the maturity of borrowings.

#### (c) Non-derivative cash flows

The table on the following page presents the cash flows payable by the Company under non-derivative financial liabilities by remaining contractual maturities at the balance sheet date. The amounts disclosed in the table are the contractual undiscounted cash flows, whereas the Company manages the inherent liquidity risk based on the expected undiscounted cash flows.

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBERE 2013

## 27. FINANCIAL RISK MANAGEMENT (continued)

## 27.3 Liquidity risk (continued)

## (c) Non-derivative cash flows (continued)

	Up to 1 month KHR'000	> 1 - 3 months KHR'000	> 3 - 12 months KHR'000	> 1 – 5 years KHR'000	Over 5 years KHR'000	No fixed terms KHR'000	Total KHR'000
As at 31 December 2013	_						
Liabilities							
Bank overdraft	-	-	1,922,559	-	-	-	1,922,559
Borrowings	10,816,524	26,498,153	111,652,543	129,363,977	17,631,820		295,963,017
Other payables	3,151,835	7,069,894	13,779,668	17,297,755	1,487,687		42,786,839
Total financial liabilities							
(contractual maturing dates)	13,968,359	33,568,047	127,354,770	146,661,732	19,119,507		340,672,415
Total financial assets	_						
(expected maturing dates)	49,770,904	61,202,507	252,270,115	68,053,072		1,183,610	432,480,208
As at 31 December 2012 Liabilities							
Compulsory savings	155,478	_	_	_	_	_	155,478
Borrowings	3,329,169	17,476,419	64,713,136	112,182,675	13,716,833	-	211,418,232
Other payables	3,879,141	4,270,211	8,232,372	9,997,763	1,886,271	-	28,265,758
Total financial liabilities							
(contractual maturing dates)	7,363,788	21,746,630	72,945,508	122,180,438	15,603,104	-	239,839,468
Total financial assets							
(expected maturing dates)	36,247,801	44,788,663	167,247,540	29,645,880		624,020	278,553,904

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBERE 2013

## 27. FINANCIAL RISK MANAGEMENT (continued)

#### 27.3 Liquidity risk (continued)

#### (d) Off-balance sheet items

Operating lease commitments

Where the Company is the lessee, the future minimum lease payments under non-cancellable operating leases are as disclosed in Note 26.

#### 27.4 Fair value of financial assets and liabilities

## (a) Financial instruments measured at fair value

The Company does not have any financial instruments measured at fair value.

## (b) Financial instruments not measured at fair value

The table below summarises the carrying amounts and fair value of those financial assets and liabilities not presented on the Company's balance sheet at their fair value.

	Carryin	g value	Fair value		
	2013	2012	2013	2012	
	KHR'000	KHR'000	KHR'000	KHR'000	
Financial assets					
Balances with the Central Bank	18,589,131	12,577,176	18,589,131	12,577,176	
Balances with banks	48,917,665	32,365,810	48,917,665	32,365,810	
Loans to customers	298,965,299	192,985,045	298,965,299	192,985,045	
Other assets	6,146,529	3,861,985	6,146,529	3,861,985	
	_	_	_		
	372,618,624	241,790,016	372,618,624	241,790,016	
Financial liabilities					
Compulsory savings	-	155,478	-	155,478	
Bank overdraft	1,922,559	-	1,922,559	-	
Borrowings	295,963,017	191,839,632	295,963,017	191,839,632	
Other payables	9,106,729	7,816,937	9,106,729	7,816,937	
		<u> </u>		<u> </u>	
	306,992,305	199,812,047	306,992,305	199,812,047	

#### i. Balances with the Central Bank

Balances with the Central Bank include current accounts and fixed deposits. The fair value of balances with the Central Bank approximates the carrying amount.

#### ii. Balances with banks

Balances with banks include non-interest bearing current accounts, savings deposits and fixed deposits. The fair value of balances with banks approximates the carrying amount.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBERE 2013

## 27. FINANCIAL RISK MANAGEMENT (continued)

#### 27.4 Fair value of financial assets and liabilities (continued)

(b) Financial instruments not measured at fair value (continued)

#### iii. Loans to customers

Loans to customers are net of provision for bad and doubtful loans and their carrying value approximates fair value. The provision for bad and doubtful loans is made under the requirements of the Central Bank's Prakas.

#### iv. Borrowings

The borrowings are not quoted in an active market and their value approximates the carrying amount.

## 27.5 Capital management

The Company's objectives when managing capital, which is a broader concept than the 'equity' on the face of the balance sheet, are:

- To comply with the capital requirements set by the Central Bank;
- To safeguard the Company's ability to continue as a going concern so that it can continue to provide returns for shareholders and benefits for other stakeholders; and
- To maintain a strong capital base to support the development of the business.

The table below summarises the composition of regulatory capital:

	201	13	2012		
	KHR'000	US\$	KHR'000	US\$	
Tier 1 Capital					
Share capital	23,368,200	5,849,362	12,176,400	3,047,910	
Reserves	3,107,877	777,941	2,531,770	633,735	
Retained earnings	41,792,553	10,461,215	26,138,433	6,542,786	
•	68,268,630	17,088,518	40,846,603	10,224,431	
Tier 2 Capital					
Subordinated debt (*)			4,064,000	1,017,272	
Total regulatory capital	68,268,630	17,088,518	44,910,603	11,241,703	

<sup>(\*)</sup> This represents subordinated debt approved by the Central Bank.

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBERE 2013

## 27. FINANCIAL RISK MANAGEMENT (continued)

## 27.5 Capital management (continued)

The Company monitors capital on the basis of Return on Average Equity which is calculated as profit for the year (exclusive of grant income) divided by average equity over 13 months (exclusive of subordinated debts).

	2013 KHR'000	2012 KHR'000
Profit for the year (exclusive of grant income)	17,114,377	8,864,478
Average equities over 13 months (exclusive of subordinated debt)	57,377,153	36,568,573
Return on Average Equity	29.83%	24.24%

## COMPLIANCE WITH THE CENTRAL BANK PRAKAS FOR THE YEAR ENDED 31 DECEMBER 2013

#### 1. SOLVENCY RATIO, Prakas No. B7-07-133

A licensed micro-finance institution shall at all times maintain a solvency ratio of more than 15% of the institution's net worth. As at 31 December 2013, the solvency ratio of the Company is 18.98%.

The solvency ratio calculation is detailed in Schedule 1.

#### 2. LIQUIDITY RATIO, Prakas No. B7-02-48

A licensed microfinance institution shall at all times maintain a liquidity ratio of at least 100%. As at 31 December 2013, the liquidity ratio of the Company was not applicable as there was no voluntary saving balance.

The liquidity ratio calculation is detailed in Schedule 2.

#### 3. NET OPEN POSITION IN FOREIGN CURRENCY, Prakas No B7-07-134

A licensed microfinance institution shall at all times maintain a net open position in foreign currencies in either any foreign currency or an overall net open position in all foreign currencies, whether long or short, which shall not exceed 20% of the Company's net worth. As at 31 December 2013, the net open position in THB was long <u>5.29%</u> and in US\$ was short <u>0.75%</u>.

The net open position calculation is detailed in Schedule 3.

#### 4. RESERVE REQUIREMENT, Prakas No. B7-07-163

A licensed microfinance institution shall deposit 5% of its voluntary deposits into an account maintained with the Central Bank. As at 31 December 2013, the reserve requirement was not required as the Company did not have deposits from customers.

The reserve requirement calculation is detailed in Schedule 4.

## COMPLIANCE WITH THE CENTRAL BANK PRAKAS FOR THE YEAR ENDED 31 DECEMBER 2013

# 5. LOAN CLASSIFICATION, PROVISIONING, AND DELINQUENCY RATIO, Prakas No. B7-02-186

Licensed micro-finance institutions shall classify their loan portfolios into the following four classes, depending on the financial situation of the borrower and the timeliness of principal and interest payments.

#### Loan term of one year or less

- **Standard**: good financial condition and punctual payment of principal and interest.
- **Sub-standard**: some payments of principal and/or interest are overdue by 30 days or more.
- **Doubtful**: some payments of principal and/or interest are overdue by 60 days or more.
- Loss: some payments of principal and/or interest are overdue by 90 days or more.

#### Loan term of more than one year

- **Standard**: good financial condition and punctual payment of principal and interest.
- Sub-standard: some payments of principal and/or interest are overdue by 30 days or more.
- Doubtful: some payments of principal and/or interest are overdue by 180 days or more.
- **Loss**: some payments of principal and/or interest are overdue by 360 days or more.

Mandatory provisions on the loans classified as follows:

Sub-standard: 10% regardless of the collateral value except cash.
 Doubtful : 30% regardless of the collateral value except cash.

• **Loss** : 100%.

As at 31 December 2013, the mandatory provision provided by the Company was KHR 259 million which is in compliance with the Central Bank's Prakas.

Loan classification, provision and delinquency ratio calculation are detailed in Schedule 5.

# SCHEDULE 1 NET WORTH AND SOLVENCY RATIO AS AT 31 DECEMBER 2013

## **NET WORTH RATIO**

	KHR'000
I- Sub-total A : Items to be added	
- Capital or endowment	23,368,200
- Reserve, other than revaluation reserves	3,107,877
- Premium related to capital (share premiums)	-
- Provision for general banking risks, with the prior agreement of the NBC	-
- Retained earnings	24,675,884
- Audited net profit for the latest financial period	17,116,669
- Other items approved by the National Bank of Cambodia	
	68,268,630
II- Sub-total B : Items to be deducted	
<ul> <li>For shareholders, directors, managers and their next of kind</li> </ul>	
> Unpaid portion of capital	-
> Advances, loans, security and the agreement of the persons	
concerned as defined above	-
- Holding of own shares at their book value	-
- Accumulated losses	-
- Formation expenses	-
<ul> <li>Losses determined on dates other than the end of the annual accounting period (including provisions to be made for doubtful debt and</li> </ul>	
securities)	_
III- Total C : BASE NET WORTH = A - B	68,268,630
IV- Sub-total D : Items to be added	
- Revaluation reserves, with the prior agreement of the NBC	-
- Subordinated debt, with the prior agreement of the NBC, up to 100% of	
base net worth	-
- Other items, with the prior agreement of the NBC, could be included in	
the calculation of net worth and shall not be more than base net worth	
V- Sub-total E : Items to be deducted	
- Equity participation in banking and financial institutions	-
- Other items	
VI- Total F: TOTAL NET WORTH = C + D - E	68,268,630

# SCHEDULE 1 NET WORTH AND SOLVENCY RATIO AS AT 31 DECEMBER 2013

## **SOLVENCY RATIO**

			KHR'000
I- Numerator (A)			
Net worth			68,268,630
II- Denominator (B) Assets (*)	KHR '000	Weighting	
<ul> <li>Cash</li> <li>Gold</li> <li>Claims on the NBC</li> <li>Assets collateralized by deposits</li> <li>Claims on sovereigns rated AAA to AA-</li> <li>Claims on sovereigns rated A+ to A-</li> <li>Claims on banks rated AAA to AA-</li> <li>Claims on sovereigns rated BBB to BBB-</li> <li>Claims on banks rated A+ to A-</li> <li>All other assets</li> </ul>	1,324,774 - 18,589,131 - - - - 359,712,282 379,626,187	0% 0% 0% 0% 0% 20% 20% 50% 50%	- - - - - 359,712,282 359,712,282
III- Solvency ratio (A/B)			18.98%

(\*): The denominator of the ratio shall comprise the aggregate of the assets (net amount after deduction of provision and depreciation) and off-balance sheet items, weighted to their degree of risk. It excludes the items which are deducted in calculating the net worth according to the provisions of the Prakas on the calculation of microfinance institutions' net worth.

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## SCHEDULE 2 LIQUIDITY RATIO AS AT 31 DECEMBER 2013

			KHR'000
I- Numerator: LIQUID ASSETS (A)			
Cash on hand			1,324,774
Balances with the Central Bank (excluding statutory deposits) Balances with other banks			17,405,521 48,917,665
			67,647,960
Less: - Amounts owed to NBC - Amounts owed to other banks			-
(maturity less than one month)			10,816,524
			10,816,524
Net liquidity			56,831,436
Plus:			
- Portion of loans maturing in less than one month			17,853,933
LIQUID ASSETS			74,685,369
II- Denominator: ADJUSTED AMOUNT OF DEPOSITS (B)	KHR'000	%	
Voluntary savings		25	<u>-</u>
III- LIQUIDITY RATIO (A/B)			N/A

## **UNAUDITED**

# SCHEDULE 3 NET OPEN POSITION AS AT 31 DECEMBER 2013

Currency	Assets KHR'000	Liabilities and capital KHR'000	Net open position KHR'000	NOP/ Net worth %	Limit
Khmer Riel (KHR) US Dollars (US\$) Thai Baht (THB) Total	155,166,152 196,720,435 27,739,600 379,626,187	(158,265,876) (197,232,998) (24,127,313) (379,626,187)	(3,099,724) (512,563) 3,612,287	-4.54% -0.75% 5.29%	20%
Net worth			68,268,630		

## **UNAUDITED**

# SCHEDULE 4 RESERVE REQUIREMENT AS AT 31 DECEMBER 2013

	KHR'000
1-Voluntary	
1-1 Demand	-
1-2 Saving	-
1-3 Term	-
1-4 Other	
1-5 Total Reservable Deposits	
2- Compulsory	
2-1 Program	-
2-2 Program	-
2-3 Program	
2-4 Total Compulsory saving	
3- Total saving mobilized	_
3- Total Saving Mobilized	
5% Reservable Deposit	

## SCHEDULE 5 LOAN CLASSIFICATION, PROVISIONING, AND DELINQUENCY RATIO AS AT 31 DECEMBER 2013

	Amount KHR'000	Rate %	Specific Provision KHR'000
Loan classification			
1-Loans of one year or less			
1-1 Standard	141,916,366	0%	-
1-2 Substandard Past Due ≥ 30 days	34,179	10%	3,418
1-3 Doubtful Past Due ≥ 60 days	15,092	30%	4,528
1-4 Loss Past Due ≥ 90 days	112,809	100%	112,809
Sub-Total 1	142,078,446		120,755
2-Loans of more than one year			
2-1 Standard	157,048,933	0%	-
2-2 Substandard Past Due ≥ 30 days	65,341	10%	6,534
2-3 Doubtful Past Due ≥ 180 days	123,310	30%	36,993
2-4 Loss Past Due ≥ 360 days	95,404	100%	95,404
Sub-Total 2	157,332,988		138,931
Grand total 1+2	299,411,434		259,686
All loan past due > 30 days (A)			446,135
Loan outstanding (B)			299,411,434
Delinquency ratio (A/B)			0.15%